



PRESIDENT'S COMMUNIQUÉ

— UPDATE FROM THE PRESIDENT —
AIR CADET LEAGUE OF CANADA

STRONGER
YOUTH
BRIGHTER
CANADA

SEPTEMBER 2026

AT-A-GLANCE UPDATE

Volunteers Recruitment & Retention	ACTIVE	National committee established
Communications	PRIORITY	Improving clarity and accessibility
Facilities	PRIORITY	Felt to be low given cadet growth and visibility
Aviation (Flying Program)	MONITORING	Ongoing review and advocacy
Grant Agreement	PRIORITY	Negotiating funding amount
Honorary President	WELCOMED	Col (Ret'd) Jeremy Hansen
IACE	AWAITING DECISION	Status for Canadian cadets TBD
Representation	ACTIVE	National representation at all provincial AGMs

YOU ASKED — WE LISTENED

P/TC/SSC Survey Results

This past spring, the ACL's Ad Hoc Futures Committee released a survey to gather perspectives from Provincial/Territorial Committees and Squadron Sponsoring Committees. Your input provides us with valuable insight into the needs at all levels of the ACL.

Your voice shapes our future.

THE SURVEY FOCUSED ON:

- 1 ACL's current relevance to the Air Cadet Program
- 2 Satisfaction with existing ACL-supported programming
- 3 Need for expanded diversified programs
- 4 Operational realities that influence program delivery

KEY FEEDBACK FROM OUR MEMBERS

- Volunteer shortages**
Expectations exceeded local capacity.
- Communications**
Lack of information, lack of clarity, and poor accessibility continues to be a common issue.
- Facilities**
Adequacy was felt to be low given cadet growth, rental costs, shared/temporary spaces, program delivery and visibility.
- Fundraising and financial pressures**
Perception of low value return.
- Mission alignment**
Weakest area is aviation; strongest in leadership and citizenship.
- Our risks**
Volunteers, program erosion (aviation), and financial stability.
- Thank you to everyone who took the time to share your perspectives.**
Your input matters.

WHAT WE ARE DOING

- ✓ Launching virtual town halls to provide further opportunities for members to engage and provide feedback on key issues.
- ✓ Focusing on key areas; volunteers, communications, facilities, and core commitments.
- ✓ Established a national Recruitment and Retention Committee to support provincial and local levels.
- ✓ More information will be shared as we move our plan forward.

Stronger Together

VOLUNTEERS TODAY.
BRIGHTER TOMORROW.

Our volunteers are our strength.



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LEAD
SERVE
BELONG

SEPTEMBER 2026



AVIATION IN AIR CADETS

This is a topic that the National level continues to monitor. The Commander provided an update of the Cadet Training Review. Notably, the review found the program still relevant; however, modernization is needed. Important to us, the report did not state CJCR should stop key elements of the program (such as flying).

A strong cadet program keeps Canada's aviation spirit alive.



WELCOME TO OUR HONORARY PRESIDENT

We are pleased to welcome Col (ret'd) Jeremy Hansen as the Honorary President of the Air Cadet League of Canada.

Once we have completed our formal welcome, we will be able to share how future engagement and communication processes will be managed.

Inspiring the next generation.



GRANT AGREEMENT

The National Executive along with the Navy and Army Leagues have agreed on a final draft. The next step is to negotiate the funding amount.

*Stable support
Stronger communities
Brighter opportunities*



PROVINCIAL / TERRITORIAL AGMs

The National level will have representation at all provincial and territorial AGMs, whether virtually or in-person.

This year, I will be attending British Columbia's and Alberta's AGMs.

We look forward to connecting with our members across the country.

*Local voices
A stronger national league*



IACEA - INTERNATIONAL AIR CADET EXCHANGE ASSOCIATION

This September, Canada hosted the IACE Association conference in **Ottawa**.

At this point, it is unclear whether Canadian cadets will be able to participate in the program.

We will continue to monitor the situation and share updates as more information becomes available.

Building friendships across borders



OUR GRADUATING "WINGS" CADETS

This summer, the ACL provided each graduating "wings" cadet with a set of hand-embroidered wings and a certificate celebrating their achievement.

Congratulations to all of our graduating cadets!

*Today's cadets.
Tomorrow's leaders.*

OUR STRATEGIC PRIORITIES 2026-27

Our strategic priorities align with our framework and shape our roadmap and annual work plan.



ENABLE OUR PEOPLE

Strengthen volunteer engagement, recruitment, and leadership development.



TRANSFORM OUR ORGANIZATION

Modernize governance, policies, and organizational capacity.



SUSTAIN AND GROW OUR IMPACT

Develop sustainable funding, partnerships, and advocacy.



MODERNIZE HOW WE WORK

Leverage technology, innovation, and data to improve decision making.

LOOKING AHEAD

Together we are strengthening our partnership with the Canadian Armed Forces, reducing financial pressures on local committees, modernizing governance, investing in volunteers, celebrating cadet achievement, and building a stronger and more sustainable Air Cadet League for future generations.
Thank you for your continued leadership, commitment, and dedication to Canada's Air Cadets.

AIR CADETS.
STRONGER CANADA.