

# NATIONAL POLICY

# ISSUES

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2026 Leadership Forum



# AGENDA

- National Committee Accountability
- Escalation and Issue Resolution
- Bylaw 3.08 = Discipline of Members

# National Committee Accountability

<b>Issue</b>	Committees are described in the PPM, but outputs, accountability and lifecycle are vague
<b>Recommendations</b>	<ul style="list-style-type: none"><li>• better defined outputs and accountability</li><li>• metrics, and/or evaluation tool to confirm value added of a committee</li></ul>
<b>Questions</b>	<ul style="list-style-type: none"><li>• Committee Chairs – how does this apply to your committee?</li><li>• P/TC Chairs – how do you see this applying to the P/TC Chairs committee?</li></ul>

# Escalation & Dispute Resolution

<b>Issue</b>	<p>Affiliation Agreement addresses <i>Conflict Resolution (Section V) between PTs and National</i></p> <p>The PPM often explains what bodies exist, but not how issues move when things go wrong. This is shown in:</p> <ul style="list-style-type: none"><li>• Performance or compliance issues</li><li>• situations involving both CAF and league interests</li></ul>
<b>Recommendations</b>	<p>Develop a clear escalation ladder – Local – PT- National Executive – Board (when required), timelines and how submitted. Pathways are implied but without a formal escalation ladder.</p> <p>Develop a decision-making matrix – who decides, who recommends and who is informed and how.</p>
<b>Questions</b>	<ul style="list-style-type: none"><li>• Do P/Ts currently have a dispute resolution process within their P/T?</li><li>• How can we resolve disputes between organizations?<ul style="list-style-type: none"><li>• Internally between levels of the organization</li><li>• Externally with the CAF</li></ul></li></ul>

# Discipline of Members

<b>Issue</b>	<ul style="list-style-type: none"><li>• The Board may suspend or remove any Member from the League for violating bylaws or policies; conduct detrimental to the League; or any other reasonable reason (ACL Bylaw 3.08)</li><li>• Application of this policy at P/TC or SSC level needs clarification</li></ul>
<b>Recommendation</b>	Affiliation Agreement needs to address the removal of individuals by the National Board from positions of leadership at P/TC or SSC level
<b>Question</b>	Can P/TCs accept that the National Board have the authority to suspend or remove a P/TC or SSC member from the Air Cadet League?

# Summary

- Review of key discussion points
  - National Committee Accountability
  - Escalation & Dispute Resolution
  - Discipline of Members
- Follow-up actions