

**THE AIR CADET LEAGUE OF CANADA**  
**Financial Statements**  
**Year Ended March 31, 2026**

**THE AIR CADET LEAGUE OF CANADA**  
**Index to Financial Statements**  
**Year Ended March 31, 2026**

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**LYLE TILLEY DAVIDSON**  
Chartered Professional Accountants

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**INDEPENDENT AUDITOR'S REPORT**

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To the Members of The Air Cadet League of Canada

*Qualified Opinion*

We have audited the financial statements of The Air Cadet League of Canada (the "League"), which comprise the statement of financial position as at March 31, 2026, and the statements of operating revenues and expenditures, changes in net assets and cash flow for the year then ended, and notes to the financial statements, including a summary of significant accounting policies.

In our opinion, except for the possible effects of the matter described in the *Basis for Qualified Opinion* section of our report, the accompanying financial statements present fairly, in all material respects, the financial position of the League as at March 31, 2026, and the results of its operations and cash flow for the year then ended in accordance with Canadian accounting standards for not-for-profit organizations (ASNPO).

*Basis for Qualified Opinion*

In common with many charitable organizations, the League derives revenue from external donations and fundraising, the completeness of which is not susceptible to satisfactory audit verification. Accordingly, our verification of these revenues was limited to the amounts recorded in the records of the League and we were not able to determine whether any adjustments might be necessary to contributions, excess of revenues over expenditures, and cash flows from operations for the years ended March 31, 2026 and 2025, current assets as at March 31, 2026 and 2025, and net assets as at April 1 and March 31 for both the 2026 and 2025 years. Our audit opinion on the financial statements for the year ended March 31, 2025 was modified accordingly because of the possible effects of this limitation of scope.

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Financial Statements* section of our report. We are independent of the League in accordance with ethical requirements that are relevant to our audit of the financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our qualified audit opinion.

*Responsibilities of Management and Those Charged with Governance for the Financial Statements*

Management is responsible for the preparation and fair presentation of the financial statements in accordance with ASNPO, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the League's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the League or to cease operations, or has no realistic alternative but to do so.

*(continues)*

Those charged with governance are responsible for overseeing the League's financial reporting process.

*Auditor's Responsibilities for the Audit of the Financial Statements*

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the League's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the League's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the League to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.



Halifax, Nova Scotia  
May 20, 2026

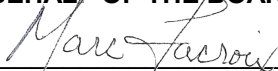
CHARTERED PROFESSIONAL ACCOUNTANTS

**THE AIR CADET LEAGUE OF CANADA**  
**Statement of Financial Position**  
**March 31, 2026**

	2026	2025
<b>ASSETS</b>		
<b>CURRENT</b>		
Cash - unrestricted	\$ 198,027	\$ 293,604
Cash - internally restricted	11,090	17,745
Short term investments - unrestricted (Note 11)	-	50,725
Short term investments - internally restricted (Note 10)	-	238,100
Accounts receivable (Note 5)	7,210	47,101
Inventory (Note 6)	97,540	86,804
Prepaid expenses	49,550	66,747
Due from operating fund (Note 4)	50,000	194,000
Due from externally restricted funds (Note 8)	5,100	13,373
Harmonized sales tax recoverable	5,313	3,191
	423,830	1,011,390
<b>LONG TERM INVESTMENTS - UNRESTRICTED (Note 11)</b>	<b>85,960</b>	<b>107,488</b>
<b>LONG TERM INVESTMENTS - INTERNALLY RESTRICTED (Note 10)</b>	<b>1,387,545</b>	<b>858,119</b>
<b>ASSETS - EXTERNALLY RESTRICTED (Note 7)</b>	<b>2,647,295</b>	<b>2,517,076</b>
<b>CAPITAL ASSETS (Note 12)</b>	<b>34,682</b>	<b>25,707</b>
<b>GLIDERS (Note 13)</b>	<b>29,122</b>	<b>29,122</b>
<b>TRADEMARK (Note 14)</b>	<b>14,276</b>	<b>14,276</b>
	\$ 4,622,710	\$ 4,563,178
<b>LIABILITIES AND NET ASSETS</b>		
<b>CURRENT</b>		
Accounts payable and accrued liabilities	\$ 27,675	\$ 40,506
Due to externally restricted funds (Note 9)	2,831	5,081
Due to internally restricted funds (Notes 4, 8)	56,979	194,000
Deferred revenue (Note 16)	10,403	74,130
	97,888	313,717
<b>NET ASSETS</b>		
Unrestricted funds	428,892	424,421
Internally restricted funds (Schedule A)	1,448,634	1,307,964
Externally restricted funds (Schedule B)	2,647,296	2,517,076
	4,524,822	4,249,461
	\$ 4,622,710	\$ 4,563,178

**LEASE COMMITMENTS (Note 20)**

**ON BEHALF OF THE BOARD**

  
 \_\_\_\_\_ Director

  
 \_\_\_\_\_ Director

**THE AIR CADET LEAGUE OF CANADA**  
**Statement of Operating Revenues and Expenditures**  
**Year Ended March 31, 2026**

	2026	2025
<b>REVENUES</b>		
Government grant	\$ 500,000	\$ 500,000
Provincial committees (Note 5)	319,760	359,190
Insurance billed out (Note 5)	237,657	247,443
External donations and fundraising	40,908	41,873
Investment and miscellaneous revenue (loss) (Note 18)	(813)	12,901
Catalogue sales	19,971	7,134
Gifts in kind - member donations	732	-
Leadership forum	987	-
	<u>1,119,202</u>	<u>1,168,541</u>
<b>EXPENDITURES</b>		
Amortization	4,292	3,905
Awards and presentations	826	1,291
Career expo	9,811	11,655
Committee activity funding	45,436	7,782
Cost of catalogue sales	19,520	5,190
Equipment rentals	1,605	2,043
Exchange visits (International Air Cadet Exchange)	7,538	26,659
Fees for service contract	29,624	14,688
Gifts in kind - members expense	732	-
Insurance	362,896	389,152
Interest and bank charges	3,833	4,039
Leadership forum	66,049	-
Office	32,670	38,470
Professional fees	99,416	83,722
Rental	17,681	14,711
Salaries and wages	352,095	320,389
Telephone	3,385	3,410
Translations	4,055	-
Travel	3,267	15,409
	<u>1,064,731</u>	<u>942,515</u>
<b>EXCESS OF REVENUES OVER EXPENDITURES</b>	<b>\$ 54,471</b>	<b>\$ 226,026</b>

**THE AIR CADET LEAGUE OF CANADA**  
**Statement of Changes in Net Assets**  
**Year Ended March 31, 2026**

	Unrestricted Funds	Internally Restricted Funds	Externally Restricted Funds	<b>2026</b>	2025
<b>NET ASSETS - BEGINNING OF YEAR</b>	\$ 424,421	\$ 1,307,964	\$ 2,517,076	<b>\$ 4,249,461</b>	\$ 3,666,924
Excess of revenues over expenditures	54,471	90,670	130,220	<b>275,361</b>	582,537
Interfund transfers ( <i>Note 4</i> )	(50,000)	50,000	-	-	-
<b>NET ASSETS - END OF YEAR</b>	<b>\$ 428,892</b>	<b>\$ 1,448,634</b>	<b>\$ 2,647,296</b>	<b>\$ 4,524,822</b>	<b>\$ 4,249,461</b>

**THE AIR CADET LEAGUE OF CANADA**

**Statement of Cash Flow**

**Year Ended March 31, 2026**

	2026	2025
<b>OPERATING ACTIVITIES</b>		
Excess of revenues over expenditures - operating	\$ 54,471	\$ 226,026
Excess of revenue over expenditures - internally restricted Rainy Day Fund	61,969	64,812
Excess of revenue over expenditures - internally restricted Legal Defence Fund	3,074	35,540
Excess of revenue over expenditures - internally restricted IACEA Hosting Fund	25,627	3,494
Items not affecting cash:		
Amortization	4,292	3,905
	<u>149,433</u>	<u>333,777</u>
Changes in non-cash working capital:		
Accounts receivable	39,891	(31,274)
Short term investments	288,826	(92,987)
Inventory	(10,736)	(10,662)
Accounts payable and accrued liabilities	(12,830)	(40,525)
Deferred revenue	(63,727)	55,630
Prepaid expenses	17,197	(29,282)
Harmonized sales tax recoverable	(2,122)	(768)
Due to internally restricted funds	144,000	(194,000)
Due from unrestricted fund	(137,021)	194,000
Due from AIM-AA Fund	-	5
Due to externally restricted funds	(2,250)	2,250
Due from externally restricted funds	8,273	(5,873)
	<u>269,501</u>	<u>(153,486)</u>
Cash flow from operating activities	<u>418,934</u>	<u>180,291</u>
<b>INVESTING ACTIVITIES</b>		
Purchase of capital assets	(13,268)	(1,143)
Long term investments	(507,898)	(3,473)
Cash flow used by investing activities	<u>(521,166)</u>	<u>(4,616)</u>
<b>INCREASE (DECREASE) IN CASH FLOW</b>	<b>(102,232)</b>	<b>175,675</b>
Cash - beginning of year	<u>311,349</u>	<u>135,674</u>
<b>CASH - END OF YEAR</b>	<b>\$ 209,117</b>	<b>\$ 311,349</b>
<b>CASH CONSISTS OF:</b>		
Unrestricted cash	\$ 198,027	\$ 293,604
Internally restricted cash	<u>11,090</u>	<u>17,745</u>
	<u>\$ 209,117</u>	<u>\$ 311,349</u>

# THE AIR CADET LEAGUE OF CANADA

## Notes to Financial Statements

Year Ended March 31, 2026

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### 1. PURPOSE OF THE LEAGUE

The Air Cadet League of Canada (the "League") is a registered Canadian charitable organization. As a registered charity the League is exempt from the payment of income tax under Section 149(1) of the Income Tax Act.

The League was established in 1941 to promote continuing education in aviation, to encourage a practical interest in aeronautics among young people and to assist those intending to pursue a career in the field of aviation. The aims of the Air Cadet movement are to develop in youth, between the ages of 12 and 19, the attributes of good citizenship and leadership, to promote physical fitness, and to stimulate the interest of youth in the aviation and aerospace industry, including the air element of the Canadian Forces. All of this is achieved in a challenging, yet disciplined environment.

### 2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

#### Basis of presentation

The financial statements were prepared in accordance with Canadian accounting standards for not-for-profit organizations (ASNPO).

#### Fund accounting

The Air Cadet League of Canada follows the restricted fund method of accounting for contributions.

The Operating Fund accounts for the League's program delivery and administrative activities. This fund reports unrestricted resources and restricted operating grants.

#### Externally Restricted Funds

The externally restricted funds account for specific activities pertaining to the nature of each fund as follows:

- The Canadian Fighter Pilots Fund holds funds for continuation of Flying Training Awards for Air Cadets.
- The AFAC POW Fund holds funds received for Continuation Flying Training Awards for Cadets.
- The RCAFA Fund was established by the League and the Air Force Association of Canada to provide Pilot Training Achievement Awards for Air Cadets.
- The Birchall Fund holds funds to be used for an annual scholarship for post secondary studies.
- The Bob and Mary Dale Fund holds funds to be used for post secondary education of Air Cadets.
- The Bomber Harris Fund holds funds for Continuation Flying Training Awards for Cadets.
- The Dodo Bird Club Fund holds funds for Air Cadet Awards.
- The Effective Speaking Fund holds funds to be used to benefit the Effective Speaking Competition at both the National and Provincial levels.
- The Flying Training Fund holds funds to support aviation activities and awards. During the prior year, the FAMIL Scholarship fund was merged with the Flying Training Fund and the balance was transferred thereto. The FAMIL Scholarship Fund held funds to enable Cadets who have their Private Pilot License to achieve 30 hours of Pilot in Command training.
- The Irvin Erb - Virginia Mitchell Fund holds funds for an annual award to the top male and female Air Cadet Flying Training Graduate.

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# THE AIR CADET LEAGUE OF CANADA

## Notes to Financial Statements

Year Ended March 31, 2026

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### 2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES *(continued)*

- The Frank Kobe Fund holds funds for continuation of Flying Training Awards for Air Cadets in the name of Frank Kobe.
- The Alex Venebles Fund holds funds to be used for post secondary education of Air Cadets in engineering.
- The Advisory Council Fund holds donations from the Advisory Council to generate an annual scholarship of \$1,000.
- The K.C. Lett Fund holds funds to be used for post-secondary education scholarships in an aviation related program. Fifty percent of annual disbursement are awarded to air cadets resident in Alberta.
- The Lockheed Martin Fund holds fund for the sponsorship of the "Air Cadet League of Canada / La Ligue des cadets de l'Air du Canada STEM (Science, Technology, Engineering, Mathematics) Scholarship Program."
- The Weston Estate Fund holds funds to support the creation of academic scholarships for air cadets enrolled in post-secondary STEM programs at accredited educational institutions.
- The Music Scholarship Fund holds funds for awards to support excellence in leadership in music.

#### Internally Restricted Funds

- The Rainy Day Fund is a one-year operating capital in reserve. The policy will be reviewed annually and adjusted as reliance on DND grant and PC assessments is mitigated by alternate sources of revenue.
- The Legal Defence Fund is established to mitigate financial risks arising from uninsured claims for damages, and to defray costs associated with the investigation and/or remediation of harassment complaints. The ceiling of the fund is set at \$500,000.
- The International Air Cadet Exchange Association (IACEA) Hosting Fund is an internally restricted fund created in order to cover the cost of hosting the next IACE conference.

#### Cash and cash equivalents

Cash and cash equivalents consists primarily of amounts held within Canadian financial institutions, net of outstanding transactions, as well as internally restricted cash held within an investment portfolio.

#### Inventory

Inventory is valued at the lower of cost and net realizable value. Cost of inventory is determined using the weight-average method.

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**THE AIR CADET LEAGUE OF CANADA**  
**Notes to Financial Statements**  
**Year Ended March 31, 2026**

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**2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)**

Capital assets

Capital assets are stated at cost less accumulated amortization and are amortized over their estimated useful lives at the following rates and methods:

Computer equipment	30% declining balance method
Furniture and fixtures	15% straight-line method
Leasehold improvements	5 years straight-line method

Amortization is calculated at one-half of the normal annual rate in the year of acquisition; no amortization is recorded in the year of disposal.

Impairment of long-lived assets

The League tests for impairment whenever events or changes in circumstances indicate that the carrying amount of the assets may not be recoverable. Recoverability is assessed by comparing the carrying amount to the projected future net cash flows the long-lived assets are expected to generate through their direct use and eventual disposition. When a test for impairment indicates that the carrying amount of an asset is not recoverable, an impairment loss is recognized to the extent the carrying value exceeds its fair value.

Pension and other retirement benefit plans

The League uses the immediate recognition approach to account for its defined benefit pension plan. Under this approach, past service costs and actuarial gains and losses are recognized in the period incurred. The accrued benefit obligation is based on the most recent actuarial valuation report prepared for funding purposes. In the years between valuations, the League uses a roll-forward technique to estimate the accrued benefit obligation.

Revenue recognition

Catalogue and glider sales are recognized in the unrestricted operating fund when items have been received by the customer, the price is fixed or determinable and collection is reasonably assured.

Externally restricted donations and fundraising revenues related to general operations are recognized as revenue of the unrestricted operating fund in the year in which the related expenses are incurred. All other externally restricted donations and fundraising revenue are recognized as revenue of the appropriate restricted fund. Unrestricted donations and fundraising revenues are recognized as revenue of the unrestricted operating fund in the year in which they are received.

Registration and sponsorship fees are recognized as revenue in the unrestricted operating fund in the year in which the meeting they related to occurs. Amounts received in advance are recorded as deferred revenues.

Donated goods and services received by the League are recorded in the unrestricted operating fund at their estimated fair market value when received.

The insurance rebate is recognized in the unrestricted operating fund in the year in which the insurance is paid.

Investment revenue includes interest income, realized investment gains and losses on sales of investments measured at amortized cost and unrealized gains and losses on investments measured at fair value. Investment transactions are recognized on the transaction date and resulting revenue is recognized on an accrual basis in the applicable restricted or unrestricted fund.

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# THE AIR CADET LEAGUE OF CANADA

## Notes to Financial Statements

Year Ended March 31, 2026

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### 2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES *(continued)*

Interest income resulting from general operations is recognized in the unrestricted operating fund based on the number of days outstanding and is calculated using the effective interest method.

Other revenue is recognized as revenue of the unrestricted operating fund using the accrual method of accounting.

Career exhibition revenue is recognized as revenue of the unrestricted operating fund in the year in which the exhibition occurs. Amounts received in advance are recorded as deferred revenues.

Revenues from provincial committees are recognized as revenue of the unrestricted operating fund on a straight-line basis over the term of the membership.

Government assistance is recorded when there is a reasonable assurance that the League had complied with and will continue to comply with, all the necessary conditions to obtain the assistance.

#### Contributed services

The operations of the League depend on the contribution of time by volunteers. Where the fair value of the donated services cannot be reasonably determined, they are therefore not reflected in these financial statements.

#### Financial instruments

Financial instruments are recorded at fair value when acquired or issued, except for transactions with related parties which are recorded at the exchange amount. In subsequent periods, financial assets with actively traded markets are reported at fair value, with any unrealized gains and losses reported in income. All other financial instruments are reported at amortized cost, and tested for impairment at each reporting date. Financial instruments in these financial statements include accounts receivable, term deposits and accounts payable and accrued liabilities. Transaction costs on the acquisition, sale, or issue of financial instruments are expensed when incurred.

#### Measurement uncertainty

The preparation of financial statements in conformity with Canadian accounting standards for not-for-profit organizations requires management to make estimates and assumptions that affect the reported amount of assets and liabilities, disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenditures during the period. Such estimates are periodically reviewed and any adjustments necessary are reported in earnings in the period in which they become known. Significant estimates in these financial statements include the useful life of capital assets, valuation of inventory, accrued liabilities and accrued interest revenue. Actual results could differ from these estimates.

### 3. FINANCIAL INSTRUMENTS

The League is exposed to various risks through its financial instruments and has a comprehensive risk management framework to monitor, evaluate and manage these risks. Financial instruments consist of cash, short and long term investments, accounts receivable, accounts payable and accrued liabilities. The following analysis provides information about the League's risk exposure and concentration as of March 31, 2026.

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**THE AIR CADET LEAGUE OF CANADA**

**Notes to Financial Statements**

**Year Ended March 31, 2026**

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**3. FINANCIAL INSTRUMENTS (continued)**

Credit risk

Credit risk arises from the potential that a counter party will fail to perform its obligations. The League is exposed to credit risk from members. An allowance for doubtful accounts is established based upon factors surrounding the credit risk of specific accounts, historical trends and other information. The League has a significant number of members which minimizes concentration of credit risk.

Liquidity risk

Liquidity risk is the risk that an entity will encounter difficulty in meeting obligations associated with financial liabilities. The League is exposed to this risk mainly in respect of its receipt of funds from its members and other related sources and accounts payable and accrued liabilities.

Market risk

Market risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market prices. Market risk comprises three types of risk: currency risk, interest rate risk and other price risk. The League is mainly exposed to interest rate risk and other price risk.

Interest rate risk

Interest rate risk is the risk that the value of a financial instrument might be adversely affected by a change in the interest rates. In seeking to minimize the risks from interest rate fluctuations, the League manages exposure through its normal operating and financing activities. The League is exposed to interest rate risk primarily through its floating interest rate line of credit.

Other price risk

Other price risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market prices (other than those arising from interest rate risk or currency risk), whether those changes are caused by factors specific to the individual financial instrument or its issuer, or factors affecting all similar financial instruments traded in the market. The League is exposed to other price risk through its investment in quoted securities.

**4. INTERFUND TRANSFERS**

During the year, the Board approved the following transfers from the Operating Fund:

\$50,000 to the Rainy Day Fund (2025 - \$54,000)

\$nil to the Legal Defence Fund (2025 - \$140,000)

**THE AIR CADET LEAGUE OF CANADA**  
**Notes to Financial Statements**  
**Year Ended March 31, 2026**

**5. RELATED PARTIES**

The following is a summary of the League's related party transactions:

	2026	2025
<u>Related party transactions</u>		
Provincial Committees ( <i>Significantly influenced by common policies</i> )		
Revenue from provincial committees	\$ 319,760	\$ 359,190
Insurance billed to provincial committees	<u>31,753</u>	<u>28,704</u>
	<b>\$ 351,513</b>	<b>\$ 387,894</b>

These transactions are in the normal course of operations and are measured at the exchange amount, which is the amount of consideration established and agreed to by the related parties.

The League is related to Provincial Committees (the "Committees") because the League provides oversight and they operate under a common set of policies. The League collects provincial revenues based on the number of Cadets in each Committee, and also pays for insurance on behalf of each Committee and bills a portion out to the Committees.

Due from related parties

	2026	2025
Cadet assessment fees		
Due from the Newfoundland Provincial Committee	\$ 5,530	\$ 6,201
Due from the Saskatchewan Provincial Committee	282	-
Due from the Nova Scotia Provincial Committee	-	12,038
Due from the Ontario Provincial Committee	-	1,404
	<u>\$ 5,812</u>	<u>\$ 19,643</u>

The amount receivable from related parties is included with accounts receivable on the statement of financial position. The receivables from related parties were wholly collected subsequent to year end.

**6. INVENTORY**

	2026	2025
Catalogue inventory	\$ 58,440	\$ 47,704
Gliders - spare parts	<u>39,100</u>	<u>39,100</u>
	<b>\$ 97,540</b>	<b>\$ 86,804</b>

Inventory expensed during the year amounts to \$15,938 (2025 - \$5,190).

**THE AIR CADET LEAGUE OF CANADA**  
**Notes to Financial Statements**  
**Year Ended March 31, 2026**

**7. EXTERNALLY RESTRICTED FUNDS - ASSETS**

	2026	2025
Cash and investments	\$ 2,647,154	\$ 2,514,717
Interest receivable	2,410	10,651
Due to operating fund	(2,269)	(8,292)
	\$ 2,647,295	\$ 2,517,076

**8. DUE FROM EXTERNALLY RESTRICTED FUNDS**

	2026	2025
Advisory Council Fund	\$ 2,600	\$ -
Birchall Fund	-	4,597
Effective Speaking Fund	-	720
Flying Training Fund	-	7,056
RCAFA Fund	2,500	-
Virginia Mitchell Fund	-	1,000
	\$ 5,100	\$ 13,373

**9. DUE TO EXTERNALLY RESTRICTED FUNDS**

	2026	2025
Dale Fund	\$ -	\$ 250
K.C. Lett Fund	-	2,000
Music Scholarship Fund	2,831	2,831
	\$ 2,831	\$ 5,081

**10. INTERNALLY RESTRICTED INVESTMENTS**

	2026	2025
Investments	\$ 1,380,566	\$ 1,093,119
Due to internally restricted investments	7,006	-
Interest receivable	-	3,100
	1,387,572	1,096,219
Investments maturing within one year	-	(238,100)
	\$ 1,387,572	\$ 858,119

**THE AIR CADET LEAGUE OF CANADA**  
**Notes to Financial Statements**  
**Year Ended March 31, 2026**

**11. LONG TERM INVESTMENTS - UNRESTRICTED**

	<b>2026</b>	<b>2025</b>
Investments	\$ 85,960	\$ 157,488
Interest receivable	-	725
	<b>85,960</b>	158,213
Investments maturing within one year	-	(50,725)
	<b>\$ 85,960</b>	<b>\$ 107,488</b>

**12. CAPITAL ASSETS**

	Cost	Accumulated amortization	<b>2026 Net book value</b>	2025 Net book value
Computer equipment	\$ 40,653	\$ 37,541	\$ 3,112	\$ 2,364
Furniture and fixtures	28,242	21,739	6,503	7,686
Leasehold improvements	30,883	5,816	25,067	15,657
	<b>\$ 99,778</b>	<b>\$ 65,096</b>	<b>\$ 34,682</b>	<b>\$ 25,707</b>

**13. GLIDERS**

The League was gifted two gliders with a cost value of \$29,122. These assets are being held in accordance with the League's policy on having spare gliders that can be resold to the Provincial Committees if and when these become needed. As these sales occur infrequently, the gliders are considered a long-term asset by the League. Since these gliders are considered to have an indefinite useful life, they are not amortized and are tested each year for impairment. No impairment has been recorded in the current year.

**14. TRADEMARK**

The League acquired a trademark on their logo which is considered to have an indefinite useful life because the product will generate cash flow indefinitely. Because it is deemed to have an indefinite useful life, the trademark is not amortized and continues to be tested for impairment. No impairment has been recorded in the current year.

**15. LINE OF CREDIT**

The League has a line of credit for an authorized amount of \$70,000 which is secured by a general security agreement at an interest rate of prime plus 2%. The line of credit is currently not in use.

**THE AIR CADET LEAGUE OF CANADA**  
**Notes to Financial Statements**  
**Year Ended March 31, 2026**

**16. DEFERRED REVENUE**

	<u>2026</u>	<u>2025</u>
Awards	\$ 10,403	\$ 56,800
Career Expo revenue	-	17,330
	<u>\$ 10,403</u>	<u>\$ 74,130</u>

**17. PENSION PLAN**

The League has a funded defined benefit plan providing pension benefits to one former employee. The defined benefit pension plan is based on years of service and final average salary.

The most recent actuarial valuation was as of January 1, 2023.

Reconciliation of the funded status of the benefit plan to the amount recorded in the financial statements:

	<u>2026</u>	<u>2025</u>
Fair value of plan assets at the end of the period	\$ 349,084	\$ 370,137
Defined benefit obligation	(287,642)	(351,220)
Valuation allowance	(61,442)	(18,917)
Defined benefit asset (liability)	<u>\$ -</u>	<u>\$ -</u>

**18. INVESTMENT AND MISCELLANEOUS REVENUES**

	<u>2026</u>	<u>2025</u>
Investment income	\$ 4,771	\$ 5,198
Unrealized gain (loss) on investments	(5,624)	7,427
Miscellaneous revenues	40	276
	<u>\$ (813)</u>	<u>\$ 12,901</u>

**19. ECONOMIC DEPENDENCE**

The Ministry of National Defence provides approximately 63% (2025 - 62%) of The League's revenue. The attainment of the objectives of the Air Cadet League is dependent on the Ministry continuing to provide substantial financial support. Future funding is dependent on the League continuing to meet the terms of the grant agreement.

**THE AIR CADET LEAGUE OF CANADA**

**Notes to Financial Statements**

**Year Ended March 31, 2026**

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**20. LEASE COMMITMENTS**

Facility

The League has a long term lease with respect to its premises. The lease matures on February 28, 2027. The lease contains renewal options and provides for payment of utilities, property taxes and maintenance costs. Future minimum lease payments as at year end are as follows:

2027	\$	17,258
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Photocopier

The League has a long term lease with respect to its photocopier. The lease matures on March 31, 2029. Future minimum lease payments as at year end are as follows:

2027	\$	2,140
2028		2,140
2029		2,140
		<hr/>
	\$	<u>6,420</u>

**THE AIR CADET LEAGUE OF CANADA**  
**Schedule of Internally Restricted Net Assets**  
**Year Ended March 31, 2026**

**SCHEDULE A**

**2026**

	Rainy Day Fund	IACEA Hosting Fund	Legal Defence Fund	Totals
Opening balance	\$ 768,173	\$ 36,936	\$ 502,855	\$ 1,307,964
Expenses	-	-	(14,000)	(14,000)
Investment income	30,230	1,440	12,662	44,332
Bank charges	(3,919)	(349)	(2,375)	(6,643)
FMV adjustment	35,456	1,983	29,297	66,736
Contributions / transfers	50,000	-	-	50,000
Gain on investment	202	-	43	245
<b>Ending balance</b>	<b>\$ 880,142</b>	<b>\$ 40,010</b>	<b>\$ 528,482</b>	<b>\$ 1,448,634</b>

**2025**

	Rainy Day Fund	IACEA Hosting Fund	Legal Defence Fund	Totals
Opening balance	\$ 649,362	\$ 33,442	\$ 327,315	\$ 1,010,119
Investment income	18,244	1,277	13,537	33,058
Bank charges	(2,736)	(159)	(1,559)	(4,454)
FMV adjustment	49,303	2,376	23,562	75,241
Contributions / transfers	54,000	-	140,000	194,000
<b>Ending balance</b>	<b>\$ 768,173</b>	<b>\$ 36,936</b>	<b>\$ 502,855</b>	<b>\$ 1,307,964</b>

**THE AIR CADET LEAGUE OF CANADA**  
**Schedule of Externally Restricted Net Assets**  
**Year Ended March 31, 2026**

**SCHEDULE B**

**2026**

	Canadian Fighter Pilots Fund	POW Fund	RCAFA Fund	Birchall Fund	Dale Fund	Bomber Harris Fund	Dodo Fund	Effective Speaking Fund	Flying Training Fund	Virginia Mitchell Fund	Frank Kobe Fund	Alex Venebles Fund	Advisory Council Fund	K.C. Lett Fund	Manitoba PC Fund	Weston Estate Fund	Music Scholarship Fund	Lockheed Martin Fund	Totals	
Opening balance	\$ 9,581	\$ 15,785	\$440,489	\$ 298,575	\$ 161,711	\$ 13,034	\$ 24,782	\$ 3,201	\$155,631	\$ 65,621	\$ 12,959	\$ 65,591	\$ 1,659	\$ 1,205,788	\$ -	\$ 39,838	\$ 2,831	\$ -	\$ 2,517,076	
Investment income	424	629	15,815	10,586	5,829	529	949	389	5,724	2,695	516	2,738	180	36,465	-	1,682	-	483	85,633	
Bank charges	(202)	(236)	(2,425)	(1,669)	(996)	(216)	(281)	(183)	(971)	(506)	(218)	(510)	(155)	(6,120)	-	(370)	-	(86)	(15,144)	
Awards / expenses	(900)	(600)	(17,719)	(12,500)	(7,250)	(1,200)	(2,100)	-	(2,500)	(4,000)	(1,500)	(4,000)	(3,000)	(54,500)	-	(1,000)	-	-	(112,769)	
Donations	-	-	-	-	-	-	-	-	-	-	-	-	400	-	-	-	-	34,322	34,722	
FMV adjustment	578	1,026	1,235	12,384	9,265	823	1,430	336	8,706	3,591	781	3,627	-	71,272	-	2,123	-	(359)	116,818	
Gain (loss) on investment	-	-	20,828	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	132	20,960
<b>Ending balance</b>	<b>\$ 9,481</b>	<b>\$ 16,604</b>	<b>\$458,223</b>	<b>\$ 307,376</b>	<b>\$ 168,559</b>	<b>\$ 12,970</b>	<b>\$ 24,780</b>	<b>\$ 3,743</b>	<b>\$166,590</b>	<b>\$ 67,401</b>	<b>\$ 12,538</b>	<b>\$ 67,446</b>	<b>\$ (916)</b>	<b>\$ 1,252,905</b>	<b>\$ -</b>	<b>\$ 42,273</b>	<b>\$ 2,831</b>	<b>\$ 34,492</b>	<b>\$ 2,647,296</b>	

**2025**

	Canadian Fighter Pilots Fund	POW Fund	RCAFA Fund	Birchall Fund	Dale Fund	Bomber Harris Fund	Dodo Fund	Effective Speaking Fund	Flying Training Fund	Virginia Mitchell Fund	Frank Kobe Fund	Alex Venebles Fund	Advisory Council Fund	K.C. Lett Fund	Manitoba PC Fund	Weston Estate Fund	Music Scholarship Fund	Lockheed Martin Fund	Totals
Opening balance	\$ 8,717	\$ 14,309	\$346,011	\$ 272,899	\$ 150,237	\$ 11,809	\$ 22,437	\$ 4,435	\$139,195	\$ 60,125	\$ 11,811	\$ 60,804	\$ 1,618	\$ 1,118,877	\$ 2,339	\$ 35,956	\$ 2,831	\$ -	\$ 2,264,410
Investment income	291	512	15,128	10,324	5,930	421	847	262	5,773	2,409	413	2,527	46	39,816	-	1,535	-	-	86,234
Bank charges	(41)	(69)	(1,836)	(1,211)	(719)	(57)	(106)	(16)	(703)	(298)	(56)	(311)	(4)	(4,700)	(1)	(183)	-	-	(10,311)
Awards / expenses	-	-	(7,500)	(7,500)	(2,500)	-	-	(1,000)	444	(1,000)	-	(2,000)	-	(25,500)	(2,340)	-	-	-	(48,896)
Donations	-	-	60,000	403	(2,250)	-	-	(720)	-	-	-	-	-	-	-	-	-	-	57,433
FMV adjustment	614	1,033	25,510	23,660	11,013	861	1,604	240	10,922	4,385	791	4,571	(1)	77,295	2	2,530	-	-	165,030
Contributions / transfers	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Gain (loss) on investment	-	-	3,176	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	3,176
<b>Ending balance</b>	<b>\$ 9,581</b>	<b>\$ 15,785</b>	<b>\$440,489</b>	<b>\$ 298,575</b>	<b>\$ 161,711</b>	<b>\$ 13,034</b>	<b>\$ 24,782</b>	<b>\$ 3,201</b>	<b>\$155,631</b>	<b>\$ 65,621</b>	<b>\$ 12,959</b>	<b>\$ 65,591</b>	<b>\$ 1,659</b>	<b>\$ 1,205,788</b>	<b>\$ -</b>	<b>\$ 39,838</b>	<b>\$ 2,831</b>	<b>\$ -</b>	<b>\$ 2,517,076</b>